

Drivers for a sustainable success of reforms

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Despite unprecedented challenges...

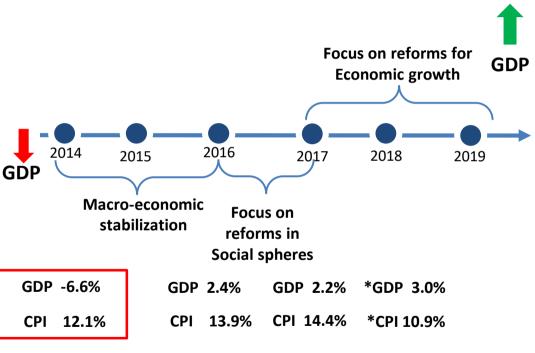


Revolution of Dignity



Annexation of the Crimea and Russian aggression in the East





...Ukraine implements ambitious reforms agenda



STRATEGIC DOCUMENTS

- EU-Ukraine Association Agreement
- 2 Strategy 2020
- 3 Coalition Agreement
- 4 Ukraine IMF Memorandum
- Mid Term Action Plan of the Government till 2020



Results are visible in Economic sphere...



rank

Macroeconomic stabilization due to:



Gas market reform



Banking sector cleaning



Tax reform including transparent VAT refund system



Massive Deregulation



Public procurement (Prozorro e-auction)



SOE corporate governance reform



PROZORRO

€ 1.5 bn savings



~ € 1,2 bn

Naftogaz net profit in 2017 (~ € 5 bn net loss in 2014)

Fundamental laws for structural changes:

New Law on Privatization

New Law on Civil service

New Law for the new financing system in healthcare

New Law on Pensions

New Law on Education



https://www.pravda.com.ua/cdn/graphics/ratings/index.html

....and in Public Administration



E-Government

International Rankings

- + 45 (in 2 years) E-participation Index, United Nations E-Government Survey 2016 – 32nd position in 2017
- **+25** (in 2 years) E-Governance Development Index (EGDI), UN Study 2016* – 62nd position in 2017
- +7 (in 1 year) IKT Development Index, Global information Technology Report 2016 – 64th position in 201

Decentralization

731 amalgamated communities have been created that includes 3399 local communities amounteing to 6.3 million citizens (18% of overall population and 32,2% of the whole Ukraine territory).

Financial Decentralization:

24% drop in central government subsidies to local authority budgets

60% of tax receipts remain in the localities.

PFM

Medium-Term budget planning

 January 31, 2018, the Government approved a draft law "On Amendments to the Budget Code of Ukraine".

Key changes to the Budget Code:

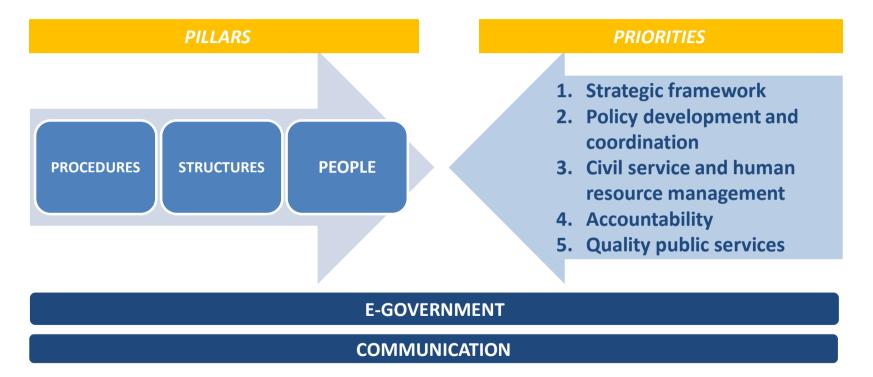
- Coordination between strategic and budget planning
- Budget Declaration for the mid-term period

Key innovations of the Budget Declaration

- The planning horizon extended to 3 years
- A list of medium-term budget parameters was developed

UA PAR STRATEGY 2020: 3 PILLARS & 5 PRIORITIES





PAR Strategy of Ukraine 2016-2020 approved by CMU Order #474 as of 24 June 2016

New approach to civil service



New organizational structures in the 10 pilot ministries 2 state agencies and the Secretariat of the Cabinet of Ministers

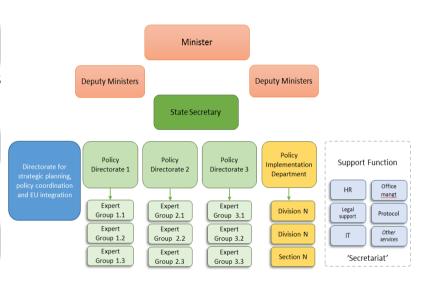
• 50 new policy development and strategic planning directorates with 1,305 new civil servant reform staff positions (RSP)



 New strategic planning approach introduced within the Government's Medium-Term Priority Action Plan to 2020



- Strengthened analytical skills requirements for RSPs
- Unified and increased total remuneration levels
- Updated recruitment procedures



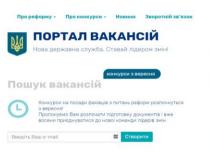
External expert capacity shifts to internal

Modernization of State machine towards greater transparency and accountability



New HR portal career.gov.ua was launched:

- Total candidates applied 15 300
- Average candidates per vacancy 29
- Maximum candidates per vacancy 84
- Filled civil servant reform staff positions >300





Transparency

35 online e-services were launched in various agencies and ministries, including business registration services, social services, permits and licenses

Internal processes

Online monitoring tools were implemented for monitoring of

Government decisions and plan's execution

Openness

data.gov.ua - a single open government data web-portal designed to provide access to public information

Reform Priorities for 2018



		Anticorruption	Economic growth	Good governance
1	Anticorruption and the Rule of Law			
	Public Administration R	Reform		
	Privatization and Corporate Governance in SOEs			
(Energy Sector Reform 8	k Energy Efficiency	1	
	Innovations and Digital	Development		
4	Favorable Business Clim	nate Development	i	
	Logistics and Infrastruct	ture Development		
100	Agricultural Sector Refo	orm (incl. land ma	rket reform)	

+ implementation of earlier initiated reforms: decentralization, pension, education, healthcare reforms

Formula of success: close cooperation and complex support



